



30th Annual Resource Bank Meeting

APRIL 26 – 27, 2007 – LOEWS PHILADELPHIA HOTEL

~ *Speaker Biographies* ~

José María Aznar

Former President, Kingdom of Spain, and President, Fundación para el Análisis y los Estudios Sociales (FAES)

José María Aznar is the President of FAES (Foundation for Social Studies and Analysis). He is also a Distinguished Scholar at Georgetown University, where he teaches various seminars on contemporary European politics at the Edmund A. Walsh School. He is the Chairman of the Christian Democrat and People's Parties International (CDI) and the Honorary President and former Executive President of the Partido Popular Party. He is member of the Board of Directors of News Corporation. In 2007, he joined the Global Advisory Board and Advisory Board of the Latin American division of J.E. Robert Companies, as well as the International Advisory Board of the Atlantic Council of the United States. He became President of the Spanish Government (Prime Minister) in 1996, following the electoral success of the Partido Popular. Following the party's repeated success at the polls in 2000, this time obtaining an absolute majority, Aznar was elected again. He held the presidency up until 2004, at which time he voluntarily stood down in favor of a new candidate. Aznar has written several books, including *Freedom and Solidarity, Spain: The Second Transition, The Spain I Believe In, Eight Years of Government, and Portraits and Profiles: From Fraga to Bush*. He earned a Degree in Law at the Complutense University and has held the qualification of Inspector of State Finances since 1975.

Ken Blackwell

Ronald Reagan Distinguished Fellow for Public Policy, The Buckeye Institute for Public Policy Solutions, and Senior Fellow for Family Empowerment, Family Research Council

Ken Blackwell is the Ronald Reagan Distinguished Fellow for Public Policy at the Buckeye Institute in Columbus, Ohio; a visiting Senior Fellow for Family Empowerment at the Family Research Council in Washington, D.C.; and a member of the Club for Growth's Leadership Council. Blackwell has a distinguished record of achievement as a finance executive, entrepreneur, diplomat, educator and independent corporate director. In 2006, he became the first African-American in Ohio history to be a major party nominee for governor. Blackwell's public service includes terms as mayor of Cincinnati, an undersecretary at the U.S. Department of Housing and Urban Development, and U.S. Ambassador to the United Nations Human Rights Commission. In 1994, he became the first African-American elected to a statewide executive office in Ohio when he was elected state treasurer. He subsequently was elected to two terms as secretary of state. Blackwell holds Bachelor of Science and Master of Education degrees from Xavier University in Ohio, where he later served as a vice president and member of its faculty.

Donal Blaney

Chief Executive, Young Britons' Foundation, and Co-Founder, 18 Doughty Street.com

Donal Blaney is General Counsel at 18 Doughty Street, where he oversees all administrative, legal, financial and personnel matters for Doughty Media Limited. He is also presenter of Up Front and in charge of the Political Resource Centre. Blaney is co-founder and Chief Executive of the Young Britons' Foundation and author of the Enough Is Enough blog. He is a former National Chairman of Conservative Future, a former local councilor in Hammersmith & Fulham and an avid fan of Liverpool FC. Blaney is a former Chairman of Southampton University Conservative Association (1993-4) and Wessex Area Conservative Students (1993-5). He is also a former Students' Union Officer and NUS delegate. He is a law graduate of Southampton University and a solicitor specializing in commercial litigation and insolvency.

Robert Bluey

Director, Center for Media and Public Policy, The Heritage Foundation

Robert Bluey is director of the Center for Media and Public Policy at The Heritage Foundation. He serves as a contributor to the prominent conservative blog RedState.com, writes a weekly column for Townhall.com, and is a contributing editor to *Human Events*, the national conservative weekly. At The Heritage Foundation, he hosts a weekly meeting of conservative bloggers, oversees the Computer-Assisted Research and Reporting program, and helps professional journalists and bloggers to bridge the divide between old and new media. He frequently speaks on panels about blogging and online journalism. Prior to joining Heritage in 2007, Bluey served as editor of HumanEvents.com. Bluey graduated from Ithaca College.

John Blundell

Director General, Institute of Economic Affairs

John Blundell has been Director General of the Institute of Economic Affairs in London since 1993. Prior to that, he served as President of the Charles G. Koch and Claude R. Lambe Charitable Foundation, President of the Congressional Schools of Virginia, President of the Atlas Economic Research Foundation, and President of the Institute for Humane Studies. He also served as co-founder and Chairman of the Institute for Children in Boston; founder director of the Institute for Justice in Washington, D.C.; an international trustee of the Fraser Institute in Vancouver; Director of the Centre for the New Europe in Brussels; and a founder trustee of the Buckeye Institute in Ohio. He is the author of *Waging the War of Ideas*. He is a member of numerous boards throughout the world and an immediate past Vice President of the Mont Pelerin Society. Blundell was educated at King's School, Macclesfield, and the London School of Economics.

Stuart Butler, Ph.D.

Vice President, Domestic and Economic Policy Studies, The Heritage Foundation

Stuart Butler is Vice President for Domestic and Economic Policy Studies at The Heritage Foundation. He plans and oversees the Foundation's research and publications on all domestic issues. He is an expert on health, welfare and Social Security policy. He is also an Adjunct Professor at Georgetown University Graduate School and in 2002 was a Fellow at Harvard University's Institute of Politics. In his 20 years with Heritage, Stuart Butler has been widely recognized for his influence in shaping the policy debate and for his ability to work constructively with individuals of widely differing ideologies and backgrounds. During the Reagan Administration, he was included in the *National Journal's* list of the 150 individuals outside government who have the greatest influence on decisions in Washington. He was educated at St. Andrews University in Scotland, where he received a Bachelor of Science degree in physics and mathematics in 1968, a master's degree in economics and history in 1971, and a Ph.D. in American economic history in 1978. He became an American citizen in 1995.

Elisa Clements

Executive Director, Parents for Choice in Education

Before becoming executive director of Education Excellence Utah in 2002, Elisa Clements helped lead Utah's school choice movement from a fledgling effort to a broad grassroots movement. Under her guidance, Parents for Choice in Education has helped expand Utah's charter school law, create the Carson Smith Scholarship for special needs children, and, most recently, enact a groundbreaking universal voucher program. Elisa's passion for school choice developed as a student at Brigham Young University on both a personal and intellectual level. She spent time volunteering with at-risk teenage girls at a local middle school and saw firsthand the struggles that many students face when they don't fit into a "one size fits all" system. Elisa attended law school and graduated magna cum laude from Brigham Young University with Honors in English, where she also served as president of the Honors Student Advisory Council.

Tom A. Coburn, M.D.

Member, United States Senate

Tom Coburn, M.D., was elected to the United States Senate from Oklahoma in November 2004. He is a member of the Senate Judiciary Committee, the Homeland Security and Governmental Affairs Committee, the Indian Affairs Committee and the Committee on Health, Education, Labor and Pensions. Prior to his election to the Senate, Dr. Coburn represented Oklahoma's Second Congressional District in the House of Representatives from 1995 through 2001. Coburn retired from Congress in 2001, fulfilling his pledge to serve no more than three terms in the House. During his three terms in the House, Coburn played an influential role in reforming health care, welfare and other federal entitlement programs, and the budget—offering countless amendments to trim the bloated federal budget. In 1970, Coburn graduated with an accounting degree from Oklahoma State University.

Miguel Angel Cortés, MP

Board Member, Fundación para el Análisis y los Estudios Sociales (FAES)

Miguel Angel Cortés, MP, has served as a Member of the Spanish Congress of Deputies, representing the Popular Party, since 1989. He is currently assistant spokesperson of the Popular Party at the Chamber of Deputies and a member of the National Executive of the Popular Party. He is also a member of the Board of *Fundación para el Análisis y los Estudios Sociales* (FAES) Foundation. Cortés previously served as Secretary of State for Culture from 1996 to 2000 and Secretary of State for International Cooperation and Ibero-America. He is a member of the Committee of Architecture and Design of MOMA, among other High Art institutions, and the editor of *Latin America: An Agenda for Freedom*. A resident of Madrid, Cortés studied the law at the University of Valladolid.

John Couretas

Director of Communications and Executive Editor, Religion & Liberty, Acton Institute for the Study of Religion & Liberty

John Couretas is Director of Communications, responsible for marketing and advertising, media relations, and print and online communications, at the Acton Institute for the Study of Religion & Liberty. He has more than 20 years of experience in the news, events and corporate communications fields. He has worked as a staff writer on newspapers and magazines, covering business and government. Couretas holds a Bachelor of Arts degree in the Humanities from Michigan State University and a Master of Science Degree in Journalism from Northwestern University.

Becky Norton Dunlop

Vice President, External Relations, The Heritage Foundation

Becky Norton Dunlop directs the Foundation's strategic outreach to conservative policy institutions and leadership organizations; international, state, and local government officials; business leaders; and grassroots activists. She also oversees Heritage's Lectures and Seminars and Young Leaders Programs. Before joining Heritage, Dunlop served as Virginia's Secretary of Natural Resources for Governor George Allen. She recounts her experiences as Secretary in her book, *Clearing the Air*, and frequently speaks on environmental and property rights issues. Dunlop served in the Reagan Administration as Deputy Assistant to the President for Presidential Personnel and for Administration of the Cabinet, Senior Special Assistant to Attorney General Edwin Meese, and Assistant Secretary of the Interior. Dunlop earned her bachelor's degree at Miami University of Ohio.

Robert C. Enlow

Executive Director and Chief Operating Officer, Milton and Rose D. Friedman Foundation

Robert Enlow has been Executive Director of the Milton and Rose D. Friedman Foundation, an organization dedicated to promoting universal school choice, since late 2004. He joined the Friedman Foundation when it first opened in 1996, serving as fundraiser, projects coordinator and vice president before being named executive director. Under his leadership the Friedman Foundation has become one of the nation's leading advocates for school choice, working in dozens of states to advance the issue by disseminating research, sponsoring seminars, undertaking advertising campaigns, organizing community leaders and providing grants. Prior to joining the Friedman Foundation, he lived and worked in England where he worked as a Deputy Day Center Manager and Social Worker for St. Botolph's Project, an organization providing rehabilitative care and services to homeless men, women and families. From 1990–92, Enlow attended Oxford University where he worked on a post-graduate degree in theology. He received his B.A. degree from Seattle Pacific University.

Edwin J. Feulner, Ph.D.

President, The Heritage Foundation

A leading conservative strategist and thinker on issues from American foreign policy to how Washington works, Ed Feulner has served as The Heritage Foundation's President for thirty years. He is also Treasurer and past President of the Mont Pelerin Society, the prestigious worldwide group of experts and policymakers dedicated to the ideas of freedom and free enterprise. He sits on the boards of the Intercollegiate Studies Institute and Regis University. Feulner was a member of the Congressional Commission on International Financial Institutions, a consultant to President Reagan on domestic policy issues, and earlier in his career Director of the House Republican Study Committee. Feulner's most recent book, *Getting America Right*, is a national bestseller with over 100,000 copies in print. He holds a bachelor's degree from Regis University, an M.B.A. from the Wharton School, and a Ph.D. from the University of Edinburgh.

Newt Gingrich, Ph.D.

Former Speaker, U.S. House of Representatives

Newt Gingrich is well-known as the architect of the “Contract with America” that led the Republican Party to victory in 1994 by capturing the majority in the U.S. House for the first time in forty years. Under his leadership, Congress passed welfare reform, the first balanced budget in a generation, and the first tax cut in 16 years. As an author, Gingrich has published nine books including *Winning the Future: A 21st Century Contract with America*, *To Renew America*, and his latest, *Rediscovering God in America*. He is Chairman of the Gingrich Group, a communications and consulting firm that specializes in transformational change, with offices in Atlanta and Washington, D.C. He serves as General Chairman of American Solutions for Winning the Future, is a Senior Fellow at the American Enterprise Institute in Washington, D.C., and is a Distinguished Visiting Fellow at the Hoover Institution at Stanford University in Palo Alto, California. Gingrich was first elected to Congress in 1978 and represented the Sixth District of Georgia for 20 years. In 1995, he was elected Speaker of the U.S. House of Representatives and served as Speaker until 1999. Before his election to Congress, he taught history and environmental studies at West Georgia College for eight years. Gingrich received his bachelor’s degree from Emory University and Master’s and Doctorate in Modern European History from Tulane University.

Rob Gordon

President, Responsible Resources

Rob Gordon is President of Responsible Resources, a new nonprofit championing responsible natural resource policies. Prior to joining Responsible Resources, Gordon was a member of the professional staff with the Resources Committee of the U.S. House of Representative where he conducted oversight and investigations and worked on endangered species legislation that passed the House by a bipartisan vote. Prior to working for the Congress, Gordon founded and directed the National Wilderness Institute where he worked on endangered species, clean water, property rights and a number of other issues, often testifying before Congress and authoring op-eds and papers for journals and regularly appearing in electronic media. He also served as a principal in a number of coalitions such as the Grassroots ESA coalition, Conservationists for Norton and Society of Organizations for Reparations for the Environment following the first Gulf War. Gordon also served two terms on Virginia’s Board of Conservation and Recreation, being first appointed by George Allen.

Kenneth Green, Ph.D.

Resident Scholar, American Enterprise Institute for Public Policy Research

Kenneth Green studies public policy in the areas of climate, energy, and the environment at the American Enterprise Institute for Public Policy Research. He has conducted public policy analysis in the U.S. and Canada and is published widely on issues relating to climate science and policy, transportation policy, energy policy, environmental chemicals, and environmental risk management. Green has authored a broad range of policy-related publications including monographs, newspaper and magazine articles, encyclopedia and book chapters, and a textbook for middle-school students titled *Global Warming: Understanding the Debate*. Green entered into public policy research in 1994 after receiving his Ph.D. in Environmental Science and Engineering, working first for the Reason Foundation in California and Texas and for three years at the Fraser Institute in Vancouver.

Carl Helstrom

Executive Director and Assistant Treasurer, The JM Foundation

Carl Helstrom is Executive Director of The JM Foundation and Milbank Foundation for Rehabilitation in New York City. Prior to joining the Foundations as a Program Officer in 1998, he served as Vice President of Atlas Economic Research Foundation, Development Officer of Capital Research Center, and Director of Administrative Services of the Foundation for Economic Education. Helstrom has served on a number of local, regional, and national nonprofit boards. He is currently a Trustee of the Cranbury Historical & Preservation Society, a Trustee of the A. P. Kirby Jr. Foundation, a Director of The Roe Foundation, and Chairman of the State Policy Network.

Regina E. Herzlinger, Ph.D.

Nancy R. McPherson Professor of Business Administration, Harvard Business School

Regina Herzlinger is the Nancy R. McPherson Professor of Business Administration at the Harvard Business School and a Senior Fellow at Manhattan Institute's Center for Medical Progress. She is widely recognized for her innovative research in health care, and *Money* magazine has dubbed her the "Godmother" of consumer-driven health care. Herzlinger received her bachelor's degree from MIT and her doctorate from the Harvard Business School. Her research has been profiled in numerous industry journals and business publications, such as *The Economist* and *BusinessWeek*. She has won the 2004 American Journal of Nursing Book of the Year award for History and Public Policy, the American College of Healthcare Executives' Hamilton Book of the Year award (twice), the Healthcare Financial Management Association's Board of Directors award, and Management Accounting's research prize. *Modern Healthcare* readers have selected her as among the "100 Most Powerful People in Healthcare" each year since 2003, and *Managed Healthcare* named her one of health care's top ten thinkers. Her newest book, *Who Killed Health Care?*, is scheduled to be published in June of 2007.

Scott Hodge

President, The Tax Foundation

Scott Hodge is President of the Tax Foundation in Washington, D.C., and is recognized as one of Washington's innovative thinkers on tax policy, the federal budget and government spending. Over the past 20 years, Hodge has been a leader in many successful efforts to change public policy. During the 1990s, he led the campaign to include the \$500-per-child credit and capital gains tax cuts in the "Contract with America." These tax cuts were the eventual centerpieces of the 1997 tax bill and the Bush tax cuts in 2001 and 2003. Hodge has written and edited three books on the federal budget and streamlining the government and has authored over 100 studies on tax policy and government spending. Before joining the Tax Foundation, Hodge was Director of Tax and Budget Policy at Citizens for a Sound Economy. He also spent ten years at The Heritage Foundation, including eight years as Heritage's Grover Hermann Fellow in Federal Budgetary Affairs. Hodge began his career in Chicago where he helped found the Heartland Institute in 1984. He holds a degree in political economy from the University of Illinois at Chicago.

Kim R. Holmes, Ph.D.

Vice President, Foreign and Defense Policy Studies, and Director, The Kathryn and Shelby Cullom Davis Institute for International Studies, The Heritage Foundation

Kim Holmes has served as Assistant Secretary of State for International Organization Affairs during the George W. Bush Administration. Holmes directed the diplomatic efforts to protect U.S. interests and promote U.S. policy on issues as varied as Iraq, terrorism, peacekeeping, and U.N. reform. Holmes was the founding editor of the *Index of Economic Freedom*. He is a member of the Council on Foreign Relations and has served as a member of the Department of Defense's Defense Policy Board Executive Committee, a member of the Board of Directors of the Center for International Private Enterprise, a public member of the U.S. delegation to the Organization on Security and Cooperation in Europe and an adjunct professor at Georgetown University. Before coming to Heritage, Holmes was Senior Fellow at the Institute for Foreign Policy Analysis. Holmes holds Ph.D. and M.A. degrees in history from Georgetown University in Washington, D.C., and a B.A. in history from the University of Central Florida.

Leah Kral

Program Associate, Results Management Systems, Mercatus Center

Leah Kral is a nonprofit performance measures specialist at the Mercatus Center at George Mason University. Before joining Mercatus, she spent six years in the private sector implementing quality systems and process improvements, such as ISO 9000 quality standards and lean manufacturing techniques. Kral came to Mercatus through participating in the Koch Associate Program at the Charles G. Koch Charitable Foundation, where she studied nonprofit best practices during a year of intense immersion in Market Based Management, the management philosophy that enabled Koch Industries, Inc., to become the largest privately held company in North America. She became convinced of the power of markets to combat poverty after two adventurous years of overseas development work in Jamaica. She received a Master of Arts in Public Policy from Duquesne University.

Jay Lehr, Ph.D.

Senior Fellow and Science Director, The Heartland Institute

Jay Lehr is Senior Fellow and Science Director of The Heartland Institute, an independent nonprofit organization based in Chicago. He is an internationally renowned speaker, scientist, and author who has testified before Congress on more than three dozen occasions on environmental issues and has consulted with nearly every agency of the federal government and with many foreign countries. After graduating from Princeton University at the age of 20 with a degree in geological engineering, he went on to receive the nation's first Ph.D. in groundwater hydrology from the University of Arizona. He later became executive director of the National Association of Groundwater Scientists and Engineers. Lehr is the author of more than 400 magazine and journal articles and 12 books. Lehr has spoken before more than 1,000 audiences on topics ranging from global warming and biotechnology to business management and health and physical fitness. He invariably receives the highest scores for entertaining and energizing even the largest audiences.

Dan Lips

Education Policy Analyst, The Heritage Foundation

Dan Lips is an education policy analyst at The Heritage Foundation. In this position, he examines issues such as school choice and federal education policy. Lips has previously worked for Americans for Prosperity Foundation and the Cato Institute and is currently a senior fellow at the Goldwater Institute and at the Maryland Public Policy Institute. In 2004, Lips co-wrote *The Reagan Vision*, which was published by the Goldwater Institute. He received a bachelor's degree in politics from Princeton University in 2000.

Ricardo López Murphy

Former Minister of Defense, former Minister of Economy, and President of Recrear Party, Argentina

Ricardo López Murphy is Founder and President of the Recrear Argentina political party. López Murphy previously served as Minister of Defense and Minister of Economy of Argentina. He ran for the presidency in 2003, placing third with 16 percent of the vote, but did not participate in the runoff election. Before entering politics, López Murphy was a distinguished university professor, economist, and international consultant. He taught at the Universidad de La Plata, served as the chief economist of *Fundación de Investigaciones Económicas Latinoamericanas* (FIEL), and was a consultant to the International Monetary Fund, the World Bank, the United Nations, and many other international economic bodies. He has written many books related to the economics, politics, and public finances of Argentina and Latin America. López Murphy received his bachelor's degree in economics at the Universidad de La Plata in Buenos Aires and his master's degree in economics from the University of Chicago.

Maribeth Walton McGinley

National Advisory Council Member, The Heritage Foundation

Maribeth McGinley is a senior executive with over 25 years of experience and a distinguished record of success in business ownership and creative development. She has over two decades of design expertise in corporate identity, packaging, marketing, and product development. Her clients have included The Walt Disney Company, Warner Brothers, Mattel Toys, and 7Up/RC Bottling Company. In 1998, McGinley established a fellowship in her father's name with The Heritage Foundation in Washington, D.C., to find "heroes" throughout our country who are solving America's problems at the local level. Most notably, McGinley was appointed by President George W. Bush and confirmed by the United States Senate in March 2002 to serve a six-year term as a member of the National Council on the Arts, the Board of Directors for the National Endowment for the Arts. In addition to her Council obligations, McGinley has served as an Ambassador for the National Endowment touring U.S. military bases at home and abroad for "Operation Homecoming: Writing the Wartime Experience." She holds a Bachelor of Fine Arts degree from world-renowned Art Center College of Design.

Edwin Meese III

Ronald Reagan Distinguished Fellow in Public Policy and Chairman, Center for Legal and Judicial Studies, The Heritage Foundation

Former U.S. Attorney General Edwin Meese was among President Reagan's most important advisors, playing a key role as chairman of the Domestic Policy Council and of the National Drug Policy Board and as a member of the National Security Council. During the 1970s, he was Director of the Center for Criminal Justice Policy and Management and Professor of Law at the University of San Diego. He earlier served as Chief of Staff for then-Governor Reagan and was a local prosecutor in California. Meese is a Distinguished Visiting Fellow at the Hoover Institution, Stanford University. As Chairman of the Center for Legal and Judicial Studies at The Heritage Foundation, Meese educates government officials, the media, and the public about the Constitution, legal principles, and how they affect public policy. He earned his B.A. from Yale University and his J.D. from the University of California, Berkeley. He is a retired colonel in the Army Reserve.

John J. Miller

Writer, National Review, Consultant, Searle Freedom Trust, and Author, The Gift of Freedom: How the John M. Olin Foundation Changed America

John Miller is *National Review* magazine's national political reporter, based in Washington, D.C., and the author of three books: *A Gift of Freedom: How the John M. Olin Foundation Changed America*; *Our Oldest Enemy: A History of America's Disastrous Relationship with France* (co-authored by Mark Molesky); and *The Unmaking of Americans: How Multiculturalism Has Undermined the Assimilation Ethic*. In addition to writing for *National Review*, Miller contributes to *The Wall Street Journal*, *The New York Times*, the *New Criterion*, and other publications. He is a contributing editor to *Philanthropy* and the author of a *Philanthropy Roundtable* monograph, *Strategic Investment in Ideas: How Two Foundations Reshaped America*. Before joining *National Review* in 1998, Miller was vice president of the Center for Equal Opportunity, which he helped found with Linda Chavez, and a Bradley Fellow at The Heritage Foundation. Prior to that, Miller was a reporter and researcher at *The New Republic*, where he worked with Fred Barnes. Miller graduated from the University of Michigan.

Dan Mitchell, Ph.D.

Senior Fellow, Cato Institute

Dan Mitchell currently serves as a Senior Fellow at the Cato Institute in Washington, D.C. His major research interests include tax reform, international tax competition, and the economics of fiscal policy. He is one of the nation's leading experts on the flat tax and has been the leading international voice in the fight to preserve tax competition, financial privacy, and fiscal sovereignty. Prior to joining the Cato Institute in 2006, Mitchell spent nearly 17 years as an economist at The Heritage Foundation. Earlier in his career, he served as an economist for Senator Bob Packwood of Oregon. Mitchell is the author of *The Flat Tax: Freedom, Fairness, Jobs, and Growth*. In addition, his work has been published in numerous newspapers worldwide, and he is regularly interviewed. Mitchell is also an accomplished public speaker and has spoken to a wide variety of groups in dozens of cities and more than 25 foreign countries. In addition to his Cato Institute responsibilities, Mitchell founded the Center for Freedom and Prosperity, an organization formed to protect international tax competition. Mitchell holds undergraduate and graduate degrees from the University of Georgia and a Ph.D. in economics from George Mason University.

Robert E. Moffit, Ph.D.

Director, Center for Health Policy Studies, The Heritage Foundation

Robert Moffit is a 25-year veteran of Washington policymaking. He specializes in Medicare reform, health insurance, and other health policy issues. Moffit drafted The Heritage Foundation's analysis of the Clintons' mammoth health care plan and pressed for a consumer-driven health care policy. Moffit co-wrote *Making America Safer*, a how-to guide for local governments to better support their police departments, with former Attorney General Edwin Meese III. He also co-edited *School Choice 2001: What's Happening in the States*. During the Reagan Administration, he served as Assistant Director of Congressional Relations in the Office of Personal Management and as Deputy Assistant Secretary of Health and Human Services. Moffit received his B.A. in political science from LaSalle University in Philadelphia and his Ph.D. from the University of Arizona.

Ron Nehring

Chairman, California Republican Party

In February 2007, Ron Nehring was elected Chairman of the California Republican Party. He managed campaigns for Republican candidates in his home state of New York before moving to Washington, D.C. He has also served as Chairman of the Republican Party of San Diego County and President of the California Republican County Chairmen's Association. Nehring has volunteered to teach campaign strategy and tactics to others throughout the United States and Canada, and even in such troubled areas as the Middle East and Haiti, through the International Republican Institute and the Leadership Institute. Nehring previously served as a consultant to the Americans for Tax Reform. In 2005, Governor Arnold Schwarzenegger appointed Nehring to the California Board of Forestry and Fire Protection.

Henry Olsen III

Vice President and Director, National Research Initiative, American Enterprise Institute for Public Policy Research

Henry Olsen is Vice President and Director of the National Research Initiative (NRI) at the American Enterprise Institute for Public Policy Research in Washington, D.C. He disseminates and publicizes the Institute's work to the academic community; works with AEI's visiting, adjunct, and NRI research fellows; commissions and supervises NRI projects; and oversees the production of NRI publications. Olsen previously served as Vice President for Programs at the Manhattan Institute for Policy Research and as a judicial clerk to the chief judge of the U.S. Court of Appeals for the Sixth Circuit, Danny J. Boggs.

James Piereson

President, William E. Simon Foundation, and Senior Fellow and Director, Center for the American University, Manhattan Institute for Policy Research

James Piereson is president of the William E. Simon Foundation, a private grantmaking foundation located in New York City, and a senior fellow at The Manhattan Institute in New York where he heads a project on “The American University.” Piereson was executive director and trustee of the John M. Olin Foundation from 1985 until the end of 2005 when, following long-standing plans, the foundation disbursed its remaining assets and closed its doors. Piereson joined the John M. Olin Foundation in 1981 as a program officer and was appointed executive director in 1985. He was elected to the Board of Trustees in 1987. Prior to joining the foundation, he served on the political science faculties of several prominent universities, including Iowa State University (1974), Indiana University (1975), and the University of Pennsylvania (1976–82), where he taught courses in United States government and political theory. He serves on the boards of several other charitable institutions. Piereson earned a B.A. degree (1968) and a Ph.D. degree (1973) in political science from Michigan State University.

Bob Schaffer

Vice-Chairman, Colorado State Board of Education, and former Member, U.S. House of Representatives

Bob Schaffer is vice-chairman of the Colorado State Board of Education and chairman of the Leadership Program of the Rockies, a corporation providing economic and political leadership training in Colorado. He is president of the Parents’ Alliance for Choice in Education, a nonprofit corporation promoting reform in Colorado’s public education system and leading the state’s transformation to a market-driven education system. Bob is the president of AMDG LLC and president of DreamSoft Colorado LLC, a firm that designs, hosts and maintains high-end interactive Web sites for business and political clients. He is also Vice President for Business Development at a Denver-based energy company where he is involved in a variety of energy, mining and education projects. From 1997 until early 2003, Bob represented Colorado’s Fourth Congressional District in the United States House of Representatives. Upon his retirement from Congress, he was awarded the Benemerenti Medal by His Holiness John Paul II. Prior to serving in Congress, Schaffer served nine years in the Colorado State Senate. He earned a bachelor of arts degree from the University of Dayton majoring in political science.

Robert J. Shea

Associate Director for Management, Office of Management and Budget

Robert Shea is the Associate Director for Management in the Office of Management and Budget. He is also head of the President’s Budget and Performance Integration Initiative. Shea was a professional staff member with the House Committee on Government Reform from 1995 through 1996. There he had responsibility for examining the economy and efficiency of government programs and acted as liaison to the government’s inspectors general. In 1997, Shea worked as Legislative Director for Congressman Pete Sessions (Texas), where he organized the Results Caucus, a group of Members of Congress dedicated to results-based management and solving many of the government’s major management problems. In early 1999, Shea was named Counsel to the Senate Committee on Governmental Affairs where, in addition to general oversight of Executive Branch management, he was charged with oversight of the implementation of the statutory framework for performance-based government, including the Government Performance and Results Act and the Chief Financial Officers Act. Shea is a graduate of Connecticut College and South Texas College of Law.

Amity Shlaes

Visiting Senior Fellow, Council on Foreign Relations, Columnist, and Author

Amity Shlaes is a visiting senior fellow at the Council on Foreign Relations in international economics. She has been a syndicated columnist for seven years; Bloomberg carries her column. Over the years Shlaes has published in periodicals ranging from the American Enterprise Institute’s *American* to *Commentary* magazine to *Fortune*, the *New Republic*, and *National Review*. Her last book, *The Greedy Hand: How Taxes Drive Americans Crazy*, was a national bestseller. Her new book, *The Forgotten Man: A New History of the Great Depression*, will be published by HarperCollins in June.

Terri Sjodin

Certified Speaking Professional, Sjodin Communications

Terri Sjodin is a full-time professional speaker and trainer with a unique specialization of advancing the persuasive presentation skills of professionals. In 1990, Sjodin went into business for herself, building Sjodin Communications from a spare room in her home. Today, she is a nationally recognized sales trainer in the area of persuasive presentation skills. Having outgrown its home-based operation, Sjodin Communications' offices are located in Newport Beach, California. Since the inception of Sjodin Communications in 1990, Sjodin has developed a distinguished client list ranging from actors, athletes, corporate and association presidents to large professional sales organizations and Congressmen and heads of state. Her clients include an impressive list of *Fortune* 500 companies, industry associations, and academic conferences. In August 1999, Sjodin received the prestigious CSP (Certified Speaking Professional) designation. Less than 7 percent of the 5,000 speakers who belong to the International Federation for Professional Speakers hold this professional designation. Sjodin received her bachelor's degree in speech communication from San Diego State University. Before forming her own company, Sjodin was a top sales producer with both The Achievement Group and Resource Dynamics.

Fred L. Smith, Jr.

President and Founder, Competitive Enterprise Institute

Fred Smith is President and Founder of the Competitive Enterprise Institute. He is also a frequent guest on national television and radio programs to discuss and debate regulatory initiatives. Smith's works have been published in leading newspapers and magazines. His academic articles have appeared in journals such as Harvard's *Journal of Law and Economics*, and he is a contributing editor to *Liberty* magazine. Smith is co-editor of *Environmental Politics: Public Costs, Private Rewards* and of the *Field Guide for Effective Communication*. He is a contributor to chapters in *Global Warming and Other Eco-Myths*; *True State of the Planet*; *Corporate Aftershock: The Public Policy Lessons from the Collapse of Enron and Other Major Corporations*; *Solutions for an Environment in Peril*; *Market Liberalism: A Paradigm for the 21st Century*; and *Assessing the Reagan Years*. Smith has served as Director of Government Relations for the Council for a Competitive Economy, as a senior economist for the Association of American Railroads, and for five years as a Senior Policy Analyst at the Environmental Protection Agency. Currently, he sits on the board of the Institute Turgot in Belgium. Smith holds a B.S. degree in theoretical mathematics and political science from Tulane University.

Matthew Spalding, Ph.D.

Director, B. Kenneth Simon Center for American Studies, The Heritage Foundation

Matthew Spalding is Director of the B. Kenneth Simon Center for American Studies at The Heritage Foundation. The Center for American Studies sponsors lectures, organizes seminars, crafts publications and supports scholars with the objective of teaching policymakers and political leaders about the basic principles of our political tradition and explaining the continued relevance and application of those principles in 21st century America. Spalding has taught American government at George Mason University, the Catholic University of America, Claremont McKenna College and Hillsdale College. Before joining Heritage in 1994, he was a Senior Policy Analyst at The Claremont Institute, a public policy think tank in Southern California, where he is currently an Adjunct Fellow. He also serves on the Board of Academic Advisors at Mount Vernon Estate, Washington's home. An expert on political history and constitutionalism, as well as religious liberty and religious life in America, he is the author of several books about the Founders. He is the co-editor of the best-selling book, *The Heritage Guide to the Constitution*, a clause-by-clause look at this important document by 109 legal experts. Matthew Spalding is a graduate of Claremont McKenna College and has a Ph.D. in Government from The Claremont Graduate School, where his work concentrated on government, political philosophy and early American political thought.

Michael Quinn Sullivan

President, Texans for Fiscal Responsibility

Michael Quinn Sullivan is president of Texans for Fiscal Responsibility. Sullivan began his career as a reporter for two daily Texas newspapers and a monthly magazine before leaving journalism to serve as press secretary for a congressional candidate, Ron Paul, M.D. After the successful election, he moved to Washington, D.C., to serve in the Congressman's Capitol office. He left the Congressman's staff to join the Media Research Center as Director of Communications for the Conservative Communications Center and the Cybercast News Service. Sullivan returned to Texas in 2001 to serve as director of media and government relations at the Texas Public Policy Foundation. In 2003 he was appointed vice president of the foundation, overseeing daily operations while continuing to serve as chief spokesman and government liaison. Sullivan is a graduate of Texas A&M University.

James Talent

Distinguished Fellow, The Heritage Foundation, and former Member, United States Senate

Former United States Senator James Talent was elected to the Missouri House of Representatives in 1984, at the age of 28, where he served for eight years. At the age of 32, Talent was unanimously chosen by his colleagues as Minority Leader, the highest ranking Republican leadership position in the Missouri House. He served in that capacity until 1992 when he was elected to Congress to represent Missouri's Second District and where he served from 1993 to 2001. Talent served for eight years on the House Armed Services Committee and the House Small Business Committee. In 2002, Missourians elected Talent to the U.S. Senate where he served from 2002 to 2007. Talent serves as a Distinguished Fellow at The Heritage Foundation where he specializes in military readiness issues and welfare reform. He attended Washington University in St. Louis where he received the Arnold J. Lien Prize as the most outstanding undergraduate in political science. He graduated Order of the Coif from the University of Chicago Law School in 1981 and clerked for Judge Richard Posner of the United States Court of Appeals from 1982 through 1983.

Phil Truluck

Executive Vice President and Chief Operating Officer, The Heritage Foundation

Phil Truluck is The Heritage Foundation's chief operating officer, responsible for overseeing all day-to-day operations. During Ronald Reagan's first term, Truluck served on the Executive Committee of the President's Private Sector Survey on Cost Control, more commonly known as the Grace Commission. Prior to joining Heritage in 1977, Truluck began his career in the office of Senator Strom Thurmond. He later worked for Representative Ben Blackburn of Georgia and served as Deputy Director of the Republican Study Committee. Truluck is a member of The Heritage Foundation's Board of Trustees, a founding director and current member of the Board of Directors of the Center for International Private Enterprise, and a board member of the Capitol Hill Business Improvement District. He is also a member of the Philadelphia Society and the Mont Pelerin Society. Truluck holds a B.S. degree in finance from the University of South Carolina.

David Tuerck, Ph.D.

Executive Director, The Beacon Hill Institute for Public Policy

David Tuerck chairs the Economics Department at Suffolk University and is Executive Director of The Beacon Hill Institute for Public Policy. He has published widely on economic policy issues and brings over three decades of experience as a working economist. An authority on public policy issues including state tax policy and analysis, welfare reform and the economics of regulation, he has made more than 100 television and radio appearances and has testified before the U.S. Senate Committee on Labor and Human Resources, Subcommittee on Children and Families, and various committees of the Massachusetts Legislature. He is past president of the North American Economics and Finance Association and a Heritage Foundation Policy Expert in economics. Tuerck received his Ph.D. from the University of Virginia.

Grace-Marie Turner

President, Galen Institute

Grace-Marie Turner is president of the Galen Institute, a public policy research organization that she founded in 1995 to promote an informed debate over free-market ideas for health reform. She was invited by President Bush to speak on health savings accounts and consumer-directed health care at the White House Economic Summit, was appointed to serve on the Medicaid Commission, and also serves as a member of the National Advisory Council of Healthcare Research and Quality. Turner is founder and facilitator of the Health Policy Consensus Group and is the editor of *Empowering Health Care Consumers Through Tax Reform*. She also was executive director of the National Commission on Economic Growth and Tax Reform and was president of Arnett & Company.

Steve Urquhart

Member, Utah House of Representatives, and Founder, Politicopia

Elected in 2000, Steve Urquhart is Rules Committee Chair in the Utah House of Representatives and founder of Politicopia. Urquhart was recognized in 2002 by the Council of State Governments as "one of the 40 best and brightest emerging leaders in the nation." Urquhart is a shareholder in the law firm of Snow, Christensen & Martineau and coaches youth baseball and soccer. He blogs at www.steveu.com. Urquhart received a degree in biology from Williams College and an honors degree in law from Brigham Young University.

Veselin Vukotic, Ph.D.

Professor and Founder, Institute for Strategic Studies and Prognoses, Montenegro

Veselin Vukotic is a professor of economics and the Founder and President of the Institute for Strategic Studies and Prognoses in Podgorica, Montenegro. Vukotic is also President of the Montenegrin Union of Economists, and Vice-President of The Privatization Council of the Republic of Montenegro. From 1989 to 1992, Vukotic served as Minister for Privatization and Entrepreneurship in the Yugoslav government. Vukotic has had articles published in many domestic and international journals. He is a member of the Mont Pelerin Society. In 1980, Vukotic received his Ph.D. from the School of Economics at the University of Belgrade, where he also received his master's degree.

Bridgett Wagner

Director of Coalition Relations and the Resource Bank, The Heritage Foundation

As Director of Coalition Relations, Mrs. Wagner serves as Heritage's liaison to policy organizations, experts and activists at the state, national and international levels. She is a trustee of the International Policy Network. She also serves on the Advisory Board of the Council on Public Policy in Germany and the Adriatic Institute in Croatia. She is a member of the Mont Pelerin Society and the Philadelphia Society. Wagner edited Heritage's *Policy Experts 2003: The Insider Guide to Public Policy Experts and Organizations*, and she oversees the work of the Heritage Job Bank, Internship Program, and Speaker's Bureau. Her long-term career at Heritage includes serving as Director of Development, Director of Events for the 25th Anniversary "Leadership for America" campaign, Director of Heritage's Business Relations Department, and Speechwriter and Special Assistant to Heritage President Edwin Feulner. Wagner holds a B.A. in economics from the University of Dallas.

Linda Whetstone

Board Member, Atlas Economic Research Foundation, Trustee, Institute of Economic Affairs, and Chairman, International Policy Network

Linda Whetstone has been involved in the think tank movement for over 40 years. She is currently on the boards of the Institute of Economic Affairs in London, the Atlas Economic Research Foundation in Virginia, the Mont Pelerin Society, and Imani–The Centre for Humane Education in Ghana. She is Chairman of the International Policy Network in London and also serves on the advisory boards of the Inter-Region Economic Network in Nairobi, the Adriatic Institute in Croatia, and the Initiative for Public Policy Analysis in Nigeria.

Rachel Wondergem

Director of Strategy and Planning, Acton Institute for the Study of Religion & Liberty

In her role as Director of Strategy and Planning at the Acton Institute for the Study of Religion & Liberty, Rachel Wondergem primarily manages evaluation and knowledge management systems at Acton, advancing these through the implementation of technology, the creation of reporting tools, and education of staff. She also works to strengthen the management, structure, and clarity of the mission and in that role sharpens planning and branding. Before coming to Acton, Rachel was an ombudsman with the Marine Corps for four years, serving as a liaison between military families and the chain of command. She assisted a number of nonprofits with administration and fundraising while also working directly with families on volunteer coordination, education, and conflict resolution. Rachel also serves a local nonprofit donation organization, especially with strategic planning. Wondergem earned her B.A. in business from Calvin College and her M.B.A. from the University of West Florida.

Tony Woodlief, Ph.D.

President, Market-Based Management Institute

Tony Woodlief is President of the Market-Based Management Institute, a research and teaching center focused on advancing the understanding and practice of Market-Based Management®. Previously, he was President of the Mercatus Center at George Mason University, an organization conducting economic research, education, and outreach. Before joining Mercatus, Woodlief was Vice President for Education Projects at the Charles G. Koch Charitable Foundation, where he worked with university research centers specializing in economic research, entrepreneurship, and social change, as well as other nonprofits operating in these areas. Prior to joining the foundation, Woodlief was a consultant and facilitator with the Market-Based Management Team of Koch Industries, where he worked with businesses to improve performance and provided training to employees on topics like economics, decision-making, and personal development. He has a Ph.D. in political science from the University of Michigan.